

Corporate Priority Number connects to Corporate Delivery Plan (42 key projects), then to

Corporate Priorities

Our Place Priorities

Principal Directorate Committee

Growth & Regeneration

Place

Project Board	Corporate Priority Number	Project / Activity	Completion by	Directorate	Corporate Priority Reference	Commentary Q4 2018-19	Rating Q4 2018-19	Project			
Our Place Priorities	PL1	Growth - Promoting aspiration and growth in a vibrant economy, attracting quality jobs.	PARB	PARB E	1	Proactive promotion and unlocking of employment sites (including LDO)	On-going	Growth & Regeneration	PL1/1	Engagement with partners, stakeholders and landowners progressing well. Positive responses from all regarding Manufacturing Zone (MZ) potential. Consultant Brief due to be sent out April 2019 and Performance Report to Midlands Engine due 31st March 2019.	Project
					2	Pro-actively support the growth and relocation ambitions of Melton Businesses	On-going	Growth & Regeneration	PL1/2	Business demand and growth potential analysis through Manufacturing Zone (MZ). Activity now a project. Project created to prepare the funding bid for MZ. Prepare employment site delivery plan and funding and investment strategy	Project
					3	Secure completion of Local Plan and refocus on delivery	Oct 2018	Growth & Regeneration	PL1/3	1. Consultations on Affordable Housing & Housing Mix SPD have closed. Feedback was reported to P Pol Task Group 3.4.19 and approval from Cabinet will be sought in summer 2019. Design SPD work is progressing with brief to consultants to be issued shortly. 2. CL/Future of s106: Soft start to project - Project documentation being drafted. Initial meeting arranged with primary care providers. Still trying to set up meeting with LCC Highways. Related line of work around open space and children's play running alongside this project.	Project
					4	Increase resources in planning service, and review processes to support growth and infrastructure development.	On-going	Growth & Regeneration	PL1/4	Final version of the Planning Service Review has been received. The recommendations are being formulated into a project plan. Planning vacancies at a junior level have been filled, leaving only the senior planning Officer (DM) outstanding. Cover currently being provided by experienced agency planners. Implementation plan - next project phase - planning service review to be closed and new project to be opened	Project
	PL2	Regeneration - Developing a thriving town centre and rural offer; recognised as a great place to invest, live and visit.	PARB E	5	Maximise potential from Cattle market and surrounding area (to include undertaking feasibility study for phase 2 of Cattle Market development)	Oct 2018	Growth & Regeneration	PL2/5	Scape Venture project request form signed and sent back to architects. Cattle Market proposal as underway, demands and needs assessment associated with CM due back 1 April. New project plan currently under development.	Project	
				6	Establish Town and Place Partnership & create strategy and plan	Jan 2019	Growth & Regeneration	PL2/6	Town and Place Partnership - Manage and facilitate the Town and Place Partnership, prepare and agree a strategy and deliver the Action Plan. These are now in place.	Activity	
				7	Development of the Melton brand for investment & tourism	Dec 2018	Growth & Regeneration	PL2/7	Destination Management Plan (including action plan) went to the first Board meeting on 13th March 2019. Board Members have until 22nd March 2019 to supply any amendments. Documents will be finalised (and produced). Final draft being designed for submission with FHSFund Bid. Considering Tool Kit masterclass.	Project	
				8	Establish Town Centre regeneration, accessibility and investment proposals to improve visitor numbers and experience	Jan 2019	Growth & Regeneration	PL2/8	Snagging for Wilton Road - minor works. St Mary's toilets - damage to the facility occurred 26/3.	Project	
				9	Undertake feasibility into development of new Melton Leisure Facilities and prepare/implement plan for the long term future of the Leisure Village	July 2018	Growth & Regeneration	PL2/9	18 bids were received and a consultant has been appointed. An inception meeting has been held, that consultants are now progressing.	Project	
				10	Undertake Remedial Works to 7 King St	Dec 2018	Growth & Regeneration	PL2/10	Project is essentially complete	Project	
				11	Establish a Council owned housing company for purchase and/or build of homes for private rent and sale	OBC Sep 2018 Est Dec 2018	Growth & Regeneration	PL3/11	Need to commission a Business Case; assessment of development potential of Council owned sites which will feed into the Business Case is set to be commissioned w/c 8 April 2019	Project	
				12	Review commercial viability of all council owned potential housing sites	Sept 2018	Growth & Regeneration	PL3/12	Commercial assets review and viability: Identify sites and commission Masterplans, development appraisals, and valuations of all small and large council owned sites with potential for being developed for commercial or mixed use. Budget approval for commissioning further work- September 2018. procurement of consultants- November 2018. Final selection 20th Dec 2018. Work completed- April 2019.	Activity	
				13	Successfully Implement New Responsive Repairs Contract	Sept 2018	Growth & Regeneration	PL3/13	Mobilisation to complete by the end of August 2018. new contract start date- 1st October	Activity	
				14	Update of Housing Strategy	Oct 2018	Growth & Regeneration	PL3/14	Offers currently with 7 properties. HB reports for 4 received. Market value reports being undertaken on 3 properties. Money to be spent by end of June.	Project	
	PL3	Quality Homes - Increasing the availability of good quality homes which meet local needs.	PARB H	15	Feasibility of Gretton Court Redevelopment	Oct 2018	Growth & Regeneration	PL3/15	LB chasing LGA regarding tripartite agreement with ARK consultancy. ARK consultancy currently receiving feedback on proposed design. Next step to look at strategy.	Project	
				16	Undertake works necessary to ensure Decent Homes Standard achieved for council houses	2020	Growth & Regeneration	PL3/16	2018-19 Q4 Outturn = 29%; this is the same as the outturn position for 2017-18 Q4; there has been no net change. While a risk remains, we are devoting a lot of focus to this and it was not expected to be back to the right level within 1 year.	Activity	
				17	Increase capacity/ capability to undertake environmental enforcement (including consideration of PSPD)	Sept 2018	Growth & Regeneration	PL4/17	New Enforcement Officer now in post	Activity	
	PL4	Attractive Environment - Achieving a clean and attractive local environment.	PARB E	18	Mobilisation and embedding of the new waste contract	Dec 2018	Growth & Regeneration	PL4/18	RS Nothing outstanding, a full fleet of vehicles was the last on the list and this has now come in. All vehicles are in. A few issues around re-direction of disposal points, though these have been worked through and completed. Minimised additional costs after the contract was completed. Closure report required for next meeting	Project	
				COIB	PARB E	19	Support funding and implementation of Melton Mowbray Distributor Road	On-going	Growth & Regeneration	PL5/19	HIF bid was submitted in March 2019 and the Homes England adjudication team have visited the area. Discussions continue with LCC regarding the forward funding of infrastructure whilst awaiting S106 monies to be received.
	20	Review options to improve mobile connectivity, including 5G development, across the Borough	Dec 2018			Growth & Regeneration	PL5/20	Development of Melton Phase 3 of countywide Broadband project: There is the potential to expand BT's contract for further 6 months. This may cover an additional 300-400 of properties removed from the programme across Leicester and Leicestershire. Agreement would be a fixed capped cost, with BT taking the risk to deliver the targets. Tendering process is underway for Phase 3, which will need to be capable of providing gigabit technology, which is a market step change compared to Phase 1 & 2. Secured £5.6m funding from the Rural Development Fund, which has doubled allocations for Phase 3 to £11.3m.	Project		
	21	Pursue funding bid to establish feasibility of improving rail connection with Nottingham	Mar 2019			Growth & Regeneration	PL5/21	Have been told it's been signed off. Finance to review the contract at the moment (legal have already reviewed it). Gone back to LCC today to get them to ask the framework consultants the possible start date and finish date for the contract too. Once that's received arrange with LB for us to meet the project officer at the LLEP and get it started.	Project		

Our People Priorities	PP1	Fulfilling Potential - Helping people fulfil their potential and achieve their ambitions.	People	People	COIB
	PP2	Resilient Communities - Work with our partners to address vulnerability and tackle the root causes of social problems, building safe, happy and healthy communities.	People	People	COIB
	PP3	Independent Lives - Focussing on our priority neighbourhoods, support people to overcome disadvantage and live well independently.	People	People	COIB

22	Position the Council to influence and maximise benefits from local industrial strategy	Oct 2018	People/Place/ Economic Regeneration
23	Develop and implement Employment Study to support inward investment.	Dec 2018	Growth & Regeneration
24	Increase capacity/capability to undertake enforcement of ASB/nuisance	Oct 2018	People
25	Review homelessness emergency and temporary accommodation	Short and long term	People
26	Review approach to managing allocations and tenancies	Jan 2019	People
27	Improve monitoring of homeless/housing needs and impact of Welfare Reform	Mar 2019	People
28	Ensure residents are appropriately supported within a robust and flexible approach to case management	Mar 2019	People
29	Development of Priority Neighbourhood Plans	Dec 2018	People
30	Develop an Older Person's Housing Strategy	Mar 2020	People

PP1/22	MBC has secured funding through the Midlands Engine to deliver a feasibility study into the development of the MAZ. This will promote manufacturing in the Melton area. Melton Borough Council was successful in securing reference within the LIS to the development of a food enterprise centre. Elements of the Food Enterprise Centre are to be delivered through the funding received to delivery the MAZ. Aside from this MBC will continue to work with partners to look at using the strategic importance and influence gained through reference within the LIS and other documents such as the SGP to secure funding and support to deliver key projects within Melton	Activity
PP1/23	MBC has commissioned a demand study for commercial uses through LLEP Cattle Market money and is doing more detailed business analysis of potential skill requirements through the MAZ funding. MBC worked with Brooksby Melton College to submit an application to the future high street fund. Part of this application identified the need to work in partnership to improve and develop the skills offer in Melton. Local Plan team is looking to, as part of their work programme for the next year, commission an employment land study. The recently established Melton Place Plan Board which is charged with overseeing the successful delivery of the Melton Place Plan has a dedicated sub group that will identify how partners can better work together to support skills development and employment in the melton area	Activity
PP2/24	Housing Officers review complete	Activity
PP2/25	First discussion with TFEC 26th March, on allocations. As a part of the allocations review, discussing with TFEC Chair around scoping for the tenancy review. Then it will be opened up to a wider group.	Project
PP2/26	First discussion with TFEC 26th March, on allocations. As a part of the allocations review, discussing with TFEC Chair around scoping for the tenancy review. Then it will be opened up to a wider group.	Project
PP3/27	No Change, as previous update - not current priority	Project
PP3/28	Still in transitional position. Seniors recruited to, however significant progress around interlinking services across the directorate. This includes effective case management, e.g. TRG, now MAG to help with this. Most services that feed into MAG are being trained on E-cins. Audit on IMHS system, to review case management from this angle. Working fairly effectively	Project
PP3/29	Still in draft, number of changes have been made to the original, choosing a good time for it to go to SLT, back end of April. Will then go to portfolio holder.	Project
PP3/20	Still discussions at SLT around NE's old duties, which includes the older persons strategy.	Project

Our Organisational Priorities	OG1	Customer Focus - Delivering quality services to business and residents; understanding what really matters to our customers.	Corporate	Corporate	COIB
	OG2	Transformation - Maintaining a personal approach, but harnessing appropriate technology to make our services more accessible and fit for the digital economy.	Corporate	Corporate	COIB
	OG3	Financial Sustainability - Becoming a more agile and commercial council; securing our financial future.	Corporate	Corporate	BCSB
	OG4	Good Employer - Being a great place to work and build a career.	Corporate	Corporate	SLT

31	Develop a co-ordinated approach to business support across all relevant Council Services	Mar 2019	Council Wide
32	Review of customer journey and community engagement within People Directorate (including processes and structures)	Mar 2019	People
33	Delivery of Borough wide place survey	Sept2019	People
34	Digital self-serve including CRM & telephony upgrade and process improvements	Dec 2018	People
35	Development of a Capital Strategy incorporating establishment of medium term capital requirements for assets, IT etc.	Jan 2019	Finance/Property
36	Implement Commercial Strategy (commercialising existing services and identifying new business ventures).	Mar 2019	All relevant directorates
37	Refresh HRA business plan	Oct 2018	Finance/Property
38	Review and finalise proposals for the establishment of a permanent Corporate Improvement Team	Jun 2018	Corporate
39	Review of all Council assets to maximise value and usage	Oct 2018	Finance/Property
40	Implement phase 1 recommendations from the governance review and continue wider review of alternative approaches	Dec 2018	Legal & Democratic Services
41	Continue development of the budget management strategy and identify further options to secure medium term financial sustainability	Mar 2019	Finance
42	Development & implementation of a new Workforce Strategy	Jul 2018	Corporate

OG1/31	Multi-disciplinary 'Open for Business' group set up utilising key personnel from across the Council. 2 key areas for focus are • Understand what "Open for Business" could mean for us and our services • Business Interactions -- what do you need from businesses? What can you offer/give to businesses.	Activity
OG1/32	See entry below for OG2/34, as these projects are essentially linked	Project
OG1/33	Consultant to run the Place Survey has been procured. Finalising approach and questionnaire. Survey due to start early June.	Project
OG2/34	Still working through SLT, getting closer and the specification is continuing to be worked up. Waiting to catch up with procurement. Meeting with EdeC to discuss the SLT side, then looking at when we're launching the procurement. Still clarifying to SLT, hopefully done over the next few weeks. RS full Whitespace integration not necessarily required for CRM to work. Whitespace works well at the moment.	Project
OG3/35	Completed	Activity
OG3/36	Strategy finalised and approved by Council. Commercial framework which sits beneath this is finalised but awaiting staff launch when action plan is finalised based on resources available.	Project
OG3/37	This requires the stock condition of the HRA assets to be completed which has been delayed to the summer 2019 with the business plan production following in the Autumn 2019	Activity
OG3/38	All posts now recruited, and filled by 1st June 2019	Activity
OG3/39	This has been delayed due to lack on property resources to progress and stock condition surveys are now planned for Summer 2019 with the financial implications to be assessed alongside budget requirements thereafter.	Activity
OG3/40	Phase 1 complete - Cabinet structure agreed, with revised Constitution, for 2019-20 Council year.	Project
OG3/41	This is an ongoing issue that will need to be developed through the consideration of the new corporate Plan and the outcome of the funding review.	Project
OG4/42	Ongoing - appraisals to be completed.	Project